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**Table 1.1 Range of Project Management Methodology Activities across the PMO Continuum**

<i>Project Office</i>	<i>Basic PMO</i>	<i>Standard PMO</i>	<i>Advanced PMO</i>	<i>Center of Excellence</i>
<p>Applies essential practices for project performance and oversight</p> <ul style="list-style-type: none"> <li>• Emphasizes processes that manage cost, schedule, and resource utilization</li> <li>• Employs standard life cycle processes when available</li> </ul>	<p>Introduces critical processes and practices of project management</p> <ul style="list-style-type: none"> <li>• Identifies and develops critical processes</li> <li>• Manages cross-project critical process use</li> <li>• Identifies best and preferred practices</li> </ul>	<p>Establishes and monitors use of a complete project management methodology</p> <ul style="list-style-type: none"> <li>• Provides full project life cycle coverage</li> <li>• Integrates technical processes</li> <li>• Conducts methodology user training</li> </ul>	<p>Enhances content and monitors use of a comprehensive methodology</p> <ul style="list-style-type: none"> <li>• Integrates business processes</li> <li>• Optimizes automated tool alignment</li> <li>• Facilitates methodology use across relevant business units</li> </ul>	<p>Conducts project management methodology analyses</p> <ul style="list-style-type: none"> <li>• Examines process variation in business units</li> <li>• Assesses methodology use and ongoing process improvement</li> </ul>



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