**Required Resources**

Required Text

1. Poliner Shapiro, J., Stefkovich, J. (2011). *Ethical leadership and decision making in education: Applying theoretical perspectives to complex dilemmas* (3rd ed.). New York, NY: Routledge.

1. Chapter 1: Multiple ethical paradigms and the preparation of educational leaders in a diverse and complex era.
2. Chapter 2: Viewing ethical dilemmas through multiple paradigms.

Multimedia

1. Koschmann, M. (2012, December 13). [*The collaborative challenge: Making quality decisions together in the age of complexity* (Links to an external site.)Links to an external site.](https://www.youtube.com/watch?v=iN_A7keXtVg) [Video File]. Retrieved from https://www.youtube.com/watch?v=iN\_A7keXtVg

* This 17 minute video is used to support your completion of the Discussion for Week Five. In the video, Koschmann explores the ability leaders have in making ethical and sustainable decisions involving relevant stakeholders in meaningful ways. Additionally, Koschmann defines the competing forces within any collaborative effort as collaborative advantage and collaborative inertia.