**Al Dunlap at Sunbeam – Case Analysis Questions (100 points)**

1. What were some big problems Sunbeam was facing around the time Dunlap was hired? Please do not comment on their low stock price when answering this question.
2. Based on your answer above, discuss whether the strategic actions Dunlap took to turn Sunbeam around were appropriate (e.g., did they fit).
3. Boards have a fiduciary duty to look after shareholder interests. With that in mind, please comment on the board of directors at Sunbeam – did they do a good job of looking after their shareholders?